

JOIN AFRICA'S PREMIER GATHERING OF REGULATORY LEADERS

# PAN-AFRICAN REGULATORS LEADERSHIP SUMMIT 2027

**Future-Ready Regulation:  
Building Agile, Trusted and Collaborative  
Regulatory Institutions for Africa's  
Sustainable Growth**



**26<sup>TH</sup> – 28<sup>TH</sup>**  
January

**Optional: Executive Networking  
and Leisure Day  
Friday, 29 February 2027**



**Lagoon Hotel and Spa  
1 Lagoon Gate Drive,  
Milnerton, Cape Town  
Republic of South Africa**



**Connecting Africa's Regulators.  
Shaping Tomorrow's Regulatory Landscape**

# A CONTINENTAL CONVERSATION FOR REGULATORY LEADERS

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Africa is undergoing profound economic, technological and social transformation. Digital innovation, regional integration, artificial intelligence, climate change, cybersecurity and evolving citizen expectations are reshaping the way regulatory institutions operate.

The **Pan-African Regulators Leadership Summit 2027** provides a unique platform for senior leaders from regulatory authorities across the continent to engage in meaningful dialogue, exchange experiences and develop practical solutions to the challenges and opportunities shaping modern regulation.

Convened by the **Pan African Learning and Growth Network (PALGNET)**, this inaugural summit will bring together regulators from every sector to strengthen collaboration, share best practices and build institutions that are resilient, innovative and responsive to Africa's development priorities.

Join us in Cape Town as we shape the future of regulation in Africa.

## ABOUT PALGNET

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The **Pan African Learning and Growth Network (PALGNET)** is a capacity building, consulting and leadership development organisation committed to developing extraordinary leaders, strengthening institutions and promoting sustainable growth across Africa.

PALGNET works with governments, regulators, professional associates, state-owned enterprises, financial institutions, development partners and private organisations to deliver executive education, leadership development, organisational transformation, governance programmes and knowledge-sharing platforms.

Through its conferences, executive forums and customised learning solutions, PALGNET creates opportunities for African leaders to learn from global best practice while developing solutions that address Africa's unique challenges and opportunities.





## CONFERENCE THEME

### **Future-Ready Regulation**

### **Building Agile, Trusted and Collaborative Regulatory Institutions for Africa's Sustainable Growth**

The conference will explore how regulators can modernise their institutions, embrace innovation and strengthen collaboration to effectively regulate rapidly evolving economies while maintaining public trust and promoting sustainable development.

## WHY THIS SUMMIT?

Regulatory institutions today face increasing pressure to respond to rapidly changing environments while maintaining public confidence, supporting economic growth and protecting the public interest. Across Africa, regulators are expected to:

- Regulate emerging technologies
- Respond to cybersecurity threats
- Support digital economies
- Enable innovation while managing risk
- Promote environmental sustainability
- Enhance transparency and accountability
- Collaborate across borders
- Improve service delivery
- Build public trust
- Strengthen institutional resilience

This Summit provides an opportunity to address these priorities collectively and develop practical, collaborative solutions.



## CONFERENCE OBJECTIVES

- Promote collaboration among African regulators.
- Share international and continental best practices.
- Strengthen regulatory leadership and governance.
- Explore digital transformation and regulatory innovation.
- Improve institutional effectiveness and resilience.
- Support regulatory harmonisation across Africa.
- Foster partnerships that promote economic development and public trust.
- Establish a platform for continuous learning and collaboration among African regulatory institutions.

## REGISTRATION FEES

| Category      | Early Bird (USD) | Standard (USD) | Early Bird (ZAR) | Standard (ZAR) |
|---------------|------------------|----------------|------------------|----------------|
| Single        | 1, 400\$         | 1, 500\$       | R23, 100         | R24, 750       |
| Group: 5+ pax | 1, 300\$         | 1, 400\$       | R23, 100         | R23, 100       |

**Early Bird Registration:** 3 Aug to 14 Oct 2026 (Reg opens on 3 August 2026)

**Standard Registration:** 15 Oct to 15 Dec 2026 (Reg closes on 15 Dec 2026)

**No Bookings will be accepted after 15 Dec 2026**



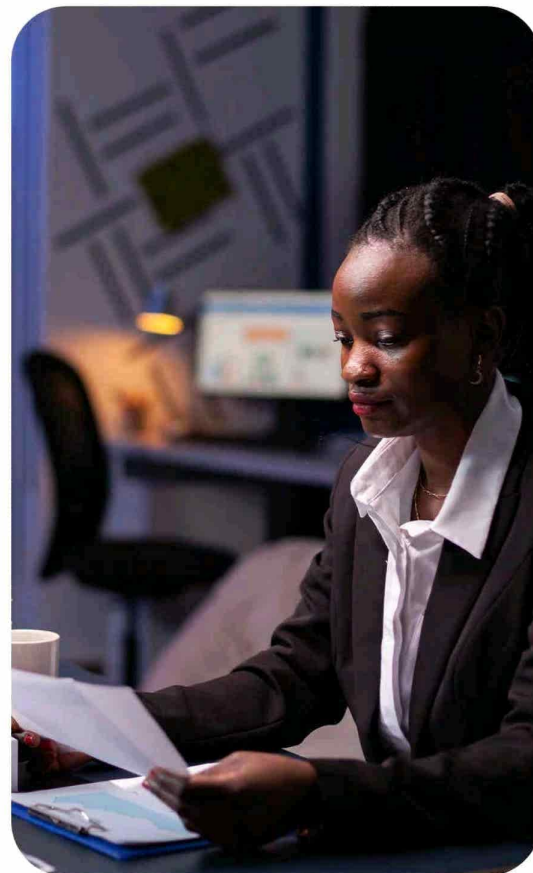
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Email: [training@palgnet.com](mailto:training@palgnet.com)

Web: [www.palgnet.com](http://www.palgnet.com)

## WHO SHOULD ATTEND?

- Governors and Registrars
- Directors Generals
- Chief Executive Officers
- Commissioners
- Executive Secretaries
- Board Chairpersons
- Board Members
- Executive Directors
- Directors of Finance and Administration
- Heads of Compliance
- Legal services
- Directors of Strategy
- ICT and Digital Transformation Leaders
- Risk Management Professionals
- Policy Makers
- Government Ministries
- Development Partners
- International Regulatory Organisations
- Academic and Research Institutions



## EXPECTED OUTCOMES

- A Pan-African Regulatory Leadership Network
- Cross-sectoral working groups
- Regional knowledge-sharing initiatives
- Practical recommendations on digital transformation
- Collaborative approaches to regulatory innovation
- Stronger partnerships among African regulatory authorities
- The Cape Town Declaration on Regulatory Excellence

## WHY ATTEND?

- Benchmark against leading regulatory institutions.
- Learn from international experts and experienced regulators.
- Discover innovative regulatory tools and technologies.
- Strengthen leadership and governance capabilities.
- Expand professional networks across Africa.
- Exchange practical experiences and lessons learned.
- Contribute to shaping the future of regulation on the continent.

# CONFERENCE PROGRAMME

## DAY ONE

TUESDAY, 26 JANUARY 2027

### Leadership, Governance and Institutional Excellence

#### Conference Objective

Explore how regulatory institutions can strengthen leadership, governance, independence and public trust while becoming more agile in responding to emerging economic and technological challenges.

#### TIME

#### SESSION

08:00 - 09:00 Registration and Networking

09:00 - 09:45 Official Opening Ceremony

09:45 - 10:30 **Opening Keynote Address:** Building Agile, Trusted and Collaborative Regulatory Institutions for Africa's Sustainable Growth

10:30 - 11:00 Networking Tea

11:00 - 11:45 **Presentation:** The Evolving Role of Regulators in Driving Economic Growth, Investment and Public Confidence

**Covering:** Regulatory Leadership • Institutional Independence • Good Governance • Enabling Economic Development

11:45 - 12:30 **Executive Leadership Dialogue:** Leading Regulatory Institutions Through Change

**Covering:** Strategic Leadership • Organisational Transformation • Board and Executive Leadership • Institutional Resilience

12:30 - 13:30 Networking Lunch

13:30 - 14:15 **Presentation:** Governance, Ethics and Accountability in Regulatory Institutions

**Covering:** Integrity • Transparency • Ethical Leadership • Anti-Corruption • Public Trust

14:15 - 15:00 **Presentation:** Building High-Performing Regulatory Authorities

**Covering:** Performance Management • Talent Development • Organisational Culture • Innovation • Change Management

15:00 - 15:30 Networking Tea

15:30 - 16:45 **Panel Discussion:** Strengthening Regulatory Effectiveness Across Africa

**Covering:** Regulatory Challenges • Institutional Collaboration • Capacity Building • Future Priorities

16:45-17:00 Day One Wrap-up

# CONFERENCE PROGRAMME

## DAY TWO

WEDNESDAY, 27 JANUARY 2027

### Digital Transformation, Innovation and Smart Regulation

#### Conference Objective

Examine how regulators can embrace digital transformation, artificial intelligence and emerging technologies while fostering innovation, protecting consumers and strengthening regulatory effectiveness.

#### TIME

#### SESSION

|               |                                                                                                                                                                                                             |
|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 08:30-09:00   | Networking Coffee                                                                                                                                                                                           |
| 09:00 - 09:45 | <b>Keynote Address:</b> Digital Transformation and the Future of Regulation                                                                                                                                 |
| 09:45 - 10:30 | <b>Presentation:</b> Artificial Intelligence and Emerging Technologies for Regulators<br><b>Covering:</b> AI Governance • Machine Learning • Automation • Ethical AI • Regulatory Readiness                 |
| 10:30 - 11:00 | Networking Tea                                                                                                                                                                                              |
| 11:00 - 11:45 | <b>Presentation:</b> Data Governance, Cybersecurity and Digital Trust<br><b>Covering:</b> Data Protection • Cyber Resilience • Digital Identity • Privacy • Cross-Border Data Flows                         |
| 11:45 - 12:30 | <b>Executive Dialogue:</b> Building Collaborative Regulatory Ecosystems for the Digital Economy<br><b>Covering:</b> Government Collaboration • Industry Partnerships • Innovation • Regulatory Coordination |
| 12:30 - 13:30 | Networking Lunch                                                                                                                                                                                            |
| 13:30 - 14:15 | <b>Presentation:</b> Regulatory Sandboxes and Innovation-Friendly Regulation<br><b>Covering:</b> FinTech • Telecommunications • Energy • Health Innovation • Emerging Business Models                       |
| 14:15 - 15:00 | <b>Presentation:</b> Consumer Protection and Compliance in the Digital Economy<br><b>Covering:</b> Consumer Rights • Digital Markets • Competition • Risk-Based Regulation • Enforcement                    |
| 15:00 - 15:30 | Networking Tea                                                                                                                                                                                              |
| 15:30 - 16:45 | <b>Panel Discussion:</b> Regulatory Innovation Success Stories from Africa                                                                                                                                  |
| 16:45 - 17:00 | Day Two Wrap-up                                                                                                                                                                                             |

# CONFERENCE PROGRAMME

DAY THREE

THURSDAY, 28 JANUARY 2027

## Sustainable Growth, Regional Integration and the Future of Regulation

### Conference Objective

Position regulation as a strategic enabler of investment, regional integration and sustainable development while preparing regulatory institutions for future challenges.

#### TIME

#### SESSION

|               |                                                                                                                                                                                                        |
|---------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 08:30-09:00   | Networking                                                                                                                                                                                             |
| 09:00 - 09:45 | <b>Keynote Address:</b> Regulation as a Catalyst for Sustainable Economic Growth                                                                                                                       |
| 09:45 - 10:30 | <b>Presentation:</b> Regulatory Harmonisation and the African Continental Free Trade Area (AfCFTA)<br><b>Covering:</b> Regional Standards • Cross-Border Regulation • Trade Facilitation • Investment  |
| 10:30 - 11:00 | Networking Tea                                                                                                                                                                                         |
| 11:00 - 11:45 | <b>Presentation:</b> ESG, Climate Change and Sustainable Regulation<br><b>Covering:</b> Environmental Governance • Climate Risk • Green Finance • Sustainable Infrastructure                           |
| 11:45 - 12:30 | <b>Executive Dialogue:</b> Strengthening Collaboration Among African Regulatory Institutions<br><b>Covering:</b> Knowledge Sharing • Joint Regulation • Regional Networks • Institutional Partnerships |
| 12:30 - 13:30 | Networking Lunch                                                                                                                                                                                       |
| 13:30 - 14:15 | <b>Presentation:</b> Future Skills and Leadership for Regulatory Professionals<br><b>Covering:</b> Leadership Development • Digital Skills • Workforce Planning • Succession Management                |
| 14:15 - 15:00 | <b>Presentation:</b> Measuring Regulatory Performance and Institutional Impact<br><b>Covering:</b> KPIs • Regulatory Impact Assessment • Service Excellence • Performance Measurement                  |
| 15:00 - 15:30 | Networking Tea                                                                                                                                                                                         |
| 15:30 - 16:30 | <b>Closing Leadership Forum:</b> Shaping Africa's Regulatory Leadership Agenda for 2030                                                                                                                |
| 16:30 - 17:00 | Closing Ceremony and Adoption of the PARLS 2027 Leadership Communiqué                                                                                                                                  |

DAY FOUR

FRIDAY, 29 JANUARY 2027

## OPTIONAL EXECUTIVE LEADERSHIP RETREAT

Continue the conversations in an informal executive setting.

Delegates may choose between:

### Executive Golf Experience or Executive Bowls Challenge

Designed to foster strategic networking, collaboration and relationship-building among Africa's regulatory leaders.

Executive Retreat Theme: Leadership Beyond the Boardroom: Building Lasting Regulatory Partnerships

The Executive Networking and Leisure Day will provide delegates with a relaxed environment to build relationships, strengthen partnerships, and continue strategic conversations initiated during the summit. Delegates may choose to participate in either the **Executive Golf Challenge** or the **Executive Lawn Bowls Challenge**, both designed to encourage networking, collaboration, and friendly competition.

### PROGRAM

|             |                                                |
|-------------|------------------------------------------------|
| 07:30-08:30 | Registration and Networking Breakfast          |
| 08:30-09:00 | Welcome Remarks, Briefing and Group Photograph |

### OPTION 1 EXECUTIVE GOLF CHALLENGE

|             |                                                                   |
|-------------|-------------------------------------------------------------------|
| 09:00-13:30 | 18-Hole Golf Tournament   Team Competition   Corporate Networking |
|-------------|-------------------------------------------------------------------|

### OPTION 2 EXECUTIVE LAWN BOWLS CHALLENGE

|             |                                                                                                                   |
|-------------|-------------------------------------------------------------------------------------------------------------------|
| 09:00-12:30 | Lawn Bowls Tournament   Mixed Teams   Fun Networking Competition   Suitable for Beginners and Experienced Players |
| 13:30-15:00 | Networking Lunch                                                                                                  |
| 15:00-15:45 | Awards and Prize Giving Ceremony                                                                                  |

## Participation Options

| Activity                       | Participation Fee USD   ZAR    |
|--------------------------------|--------------------------------|
| Executive Golf Challenge       | US\$150 per person   ZAR 2,500 |
| Executive Lawn Bowls Challenge | US\$75 per person   ZAR 1,250  |
| Networking Lunch Only          | US\$50 per person   ZAR 800.00 |

### Participation fees include:

- Breakfast
- Tournament participation
- Refreshments
- Networking lunch
- Prize-giving ceremony
- Participation certificate



Golf club hire, caddies, and any additional golf services are available at an extra cost, subject to availability.

# PARTNER WITH US



## Sponsorship Opportunities

The **Pan-African Regulators Leadership Summit (PARLS)** 2027 presents an outstanding opportunity for organizations to position their brands before an influential audience of senior executives, decision-makers from regulatory authorities, policymakers, development partners and corporate leaders from across Africa.

Partnering with PARLS demonstrates your organization's commitment to strengthening regulators, advancing leadership excellence, and supporting sustainable development across the continent.

## Sponsorship Packages

| PACKAGE          | INVESTMENT (US\$) | KEY BENEFITS                                                                                                                                                                                                   |
|------------------|-------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Title Sponsor    | 25,000            | Exclusive summit naming rights, opening keynote address, premium branding, exhibition pavilion, 8 complimentary delegates, Gala Dinner recognition, media visibility and branding across all summit materials. |
| Platinum Sponsor | 20,000            | Premium branding, keynote opportunity, exhibition booth, 6 complimentary delegates, speaking opportunity and Gala Dinner recognition.                                                                          |
| Gold Sponsor     | 15,000            | Branding across summit materials, exhibition booth, 4 complimentary delegates, panel participation and recognition throughout the summit.                                                                      |
| Silver Sponsor   | 10,000            | Corporate branding, exhibition booth, 2 complimentary delegates and promotional opportunities.                                                                                                                 |
| Bronze Sponsor   | 5,000             | Logo placement, 1 complimentary delegate and inclusion of promotional material in delegate bags.                                                                                                               |

# Event Sponsorship Opportunities

| OPPORTUNITY                    | INVESTMENT (US\$) |
|--------------------------------|-------------------|
| Opening Ceremony               | 7,500             |
| Gala Dinner                    | 10,000            |
| Welcome Networking Reception   | 8,000             |
| Executive Golf Challenge       | 10,000            |
| Executive Lawn Bowls Challenge | 5,000             |
| Delegate Bags                  | 5,000             |
| Conference Lanyards            | 4,000             |
| Delegate Notebooks and Pens    | 3,000             |
| Tea and Coffee Breaks          | 3,000             |
| Networking Lunch               | 5,000             |
| Wi-Fi                          | 3,000             |
| Mobile Charging Station        | 2,500             |
| Conference App (Optional)      | 6,000             |
| Certificates of Participation  | 2,500             |

## WHY PARTNER WITH PARLS?

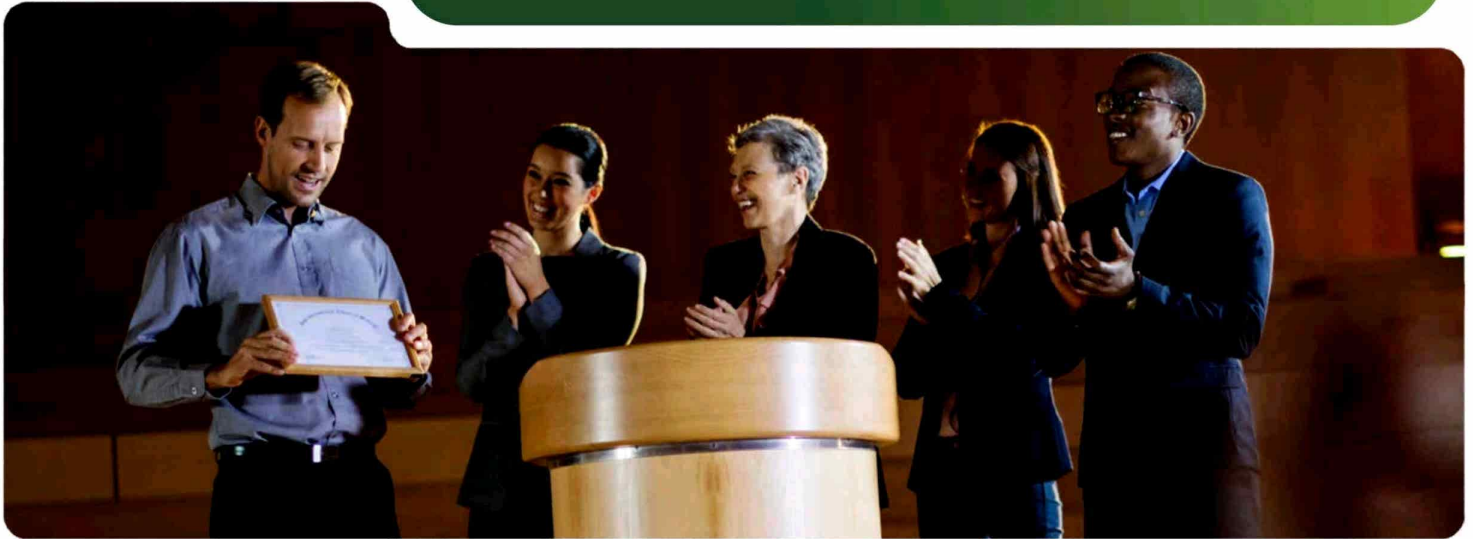
Sponsors and exhibitors will gain direct access to:

- Heads of regulatory authorities across Africa
- Senior executives, commissioners, and board members
- Key decision-makers in compliance, ICT, legal, and risk functions

## KEY BENEFITS:

- High-level visibility across Africa's regulatory ecosystem
- Direct engagement with senior decision-makers
- Platform to showcase innovative solutions
- Networking with continental regulatory leaders
- Positioning as a thought leader in regulatory transformation

## EXHIBITION OPPORTUNITIES



The PARLS Exhibition provides organizations with an ideal platform to showcase innovative products, services and solutions that support regulatory bodies.

### EXHIBITION PACKAGES

| PACKAGE                             | INVESTMENT (US\$) |
|-------------------------------------|-------------------|
| Standard Exhibition Booth (3m × 3m) | 1,000             |
| Premium Exhibition Booth            | 1,500             |
| Corporate Showcase Pavilion         | 2,000             |

### Who Should Exhibit?

- Financial services institutions and development finance organisations
- Energy, utilities, transport, and infrastructure companies
- Regulatory Technology (RegTech) and compliance solution providers
- Supervisory Technology (SupTech), AI, and data analytics firms
- Cybersecurity, digital identity, and data protection companies
- ICT, telecommunications, and digital infrastructure providers
- Management consulting, legal, and governance advisory firms
- Academic institutions, training providers, and professional bodies
- Policy institutes, think tanks, and standards organisations

### Each Exhibition Package Includes

- Fully branded exhibition space
- Company profile in the Summit Program
- Two exhibitor passes
- Networking opportunities with delegates
- Access to tea breaks and lunches
- Inclusion in the exhibitors' directory

The exhibition will run throughout the summit, providing exhibitors with continuous interaction with delegates and opportunities to demonstrate products and services.



## **VENUE**

Lagoon Hotel and Spa  
1 Lagoon Gate Drive,  
Milnerton, **Cape Town**  
**Republic of South Africa**

**Connecting Africa's Regulators.  
Shaping Tomorrow's Regulatory  
Landscape.**

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## **Organised by**

Pan African Learning and Growth  
Network (**PALGNET**)

## **For more information**

Email: [training@palgnet.com](mailto:training@palgnet.com)  
Visit: [www.palgnet.com](http://www.palgnet.com)





## Pan African Learning and Growth (PALGNET)

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## PALGNET Professional Communities and Business Units



Institute of Executive Assistants - Africa ([www.iea.palgnet.com](http://www.iea.palgnet.com))



Women of Substance Awards ([www.wosa.palgnet.com](http://www.wosa.palgnet.com))



Business Growth Community ([www.bgc.palgnet.com](http://www.bgc.palgnet.com))



Training, Learning & Development Community ([www.tld.palgnet.com](http://www.tld.palgnet.com))



Institute of Security Professionals in Africa (ISPA) ([www.ispa.palgnet.com](http://www.ispa.palgnet.com))



Learning and Growth Resources (LGR) ([www.lgr.palgnet.com](http://www.lgr.palgnet.com))